# Half Year Report

Pūrongo a Haurua Tau







# Leading agri-based science innovation

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# Chair and Chief Executive's review

AgResearch has completed the first half of the 2020/21 financial year in a strong financial position.

Our total operating revenue was \$81.3m compared to \$64.3 for the same period in FY20. The period under review featured a payment of \$13.6m from the Government's COVID-19 Response and Recovery Fund and \$14.2m compensation payment from NZTA for the sale of land under the Public Works Act. Commercial revenue streams are also robust despite the impact of the global pandemic on the New Zealand economy.

2020 featured significant strategic and organisational change for the company and our people. Chief Executive, Sue Bidrose, joined AgResearch in late July, and the structure of our research teams was overhauled to complement our refreshed Science Plan and strategic direction. This entailed the appointment of four Associate Research Directors (ARDs) and six Innovation Centres of Excellence leaders who together, along with our Research Director, will define, create and grow science vitality at AgResearch.

The AgResearch Science Advisory Panel (SAP) met virtually in October and November to observe and make recommendations in regard to our science capability and strategy. SAP is made up of leading New Zealand and international scientists who provide us with advice and benchmark our science against other leading international research organisations. In their report they said they were "impressed by the sophisticated, holistic measures that are being developed to measure" our science vitality and capability.

AgResearch further strengthened our connectivity with others in the science system when researchers moved into AgResearch, Massey and Riddet Institute's new joint research facility, Te Ohu Rangahau Kai. Three hundred food scientists are located on the new premises located on Massey's Palmerston North campus. The facility has cutting edge food handling facilities and laboratories dedicated to food research and will officially be opened in March, 2021.

AgResearch, the University of Canterbury, Lincoln University, Plant & Food Research and Manaaki Whenua Landcare Research launched a joint postgraduate school "Food Transitions 2050" based in Christchurch.

The school is dedicated to supporting the transition of our regional, national and international food systems with solution-based outputs around themes including zero carbon futures, water, international transportation, plant-based diets, rural economies, artificial intelligence and technical transitions.

In the period under review a number of pan-Crown Research Institutes (CRIs) working groups were established across shared business services, IT, HR and science. By way of example, AgResearch helped coordinate a collective approach to regenerative farming research with Manaaki Whenua Landcare Research, Plant and Food Research and Scion. CRIs are aiming to design a research programme to eliminate the duplication of research and, offer research scale and a 'best teams' approach to future 'regen farming' research.

We found new ways to remain connected internationally during COVID-19. For example, AgResearch hosted a virtual conference to share and learn about the latest findings on wool, human hair and protein-based materials. The programme included 20 presentations from speakers in New Zealand,

Australia, the USA, Poland, Norway, Japan and China. The conference drew attention from national and international media, and successfully enhanced AgResearch's profile as an international centre for wool and fibre research.

Our mātauranga Māori strategy, Te Ara Tika, was approved by the Board and our focus is now on implementation. AgResearch negotiated two new partnership agreements with Waikato-Tainui (officially signed in January) and with Poutama, an independent charitable trust established to provide business development services to Māori. These agreements are examples of our relationship building with Māori agribusiness and the effort we are putting into making sure our Te Ara Tika strategy creates meaningful impact for Māori, as well as benefits for New Zealand.

We also celebrated some notable science successes. The final deliverable in the microbiomes to predict methane in sheep programme was completed with a report submitted to the Global Research Alliance. Some key tangible features of the research were also introduced to farmers when we took our mobile methane chambers to a number



of ram breeders' properties to help them measure and identify low emitting sheep in their flocks. These sheep will be used in future breeding programmes to reduce methane emissions from their flocks.

In September, the Prime Minster, Jacinda Arden, and the Minister of Finance, Grant Robertson, visited Food HQ in Palmerston North where our scientists with specialist knowledge in fermented foods showcased their work and talked about their international collaborations.

AgResearch's net assets at 31 December 2020 were \$268 million.

A snapshot of our financial performance is summarised in the table below (with detailed results provided in the remainder of this half year report).

AgResearch is in a strong position to build on the structural and strategic changes we made in the first half of 2020 in the final half of the financial year.

in thousands of New Zealand dollars	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Revenue	81,304	62,426	156,073
Expenditure	(56,688)	(72,095)	(152,293)
Net surplus / (deficit) before tax	24,616	(7,831)	3,780
Tax expense / (benefit)	1,575	(2,166)	(2,203)
Net surplus / (deficit) after tax for the period	23,041	(5,665)	5,983

Table 1. Summary of financial performance

Pall

**Dr Paul Reynolds**Chair
17 February 2021

**Dr Sue Bidrose** Chief Executive 17 February 2021

# Consolidated Financial Statements

# Consolidated Statement of Comprehensive Income

For the six months ended 31 December 2020

in thousands of New Zealand dollars	Note	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Revenue				
Ministry of Business, Innovation and Employment				
Strategic Science Investment Fund		22,474	21,944	43,889
Our Land and Water National Science Challenge		3,653	2,041	4,289
COVID-19 Response and Recovery Fund		13,570	-	13,570
Other		7,335	7,761	17,049
Commercial		25,861	24,318	56,929
Farm produce		2,107	1,971	4,530
Other revenue		6,304	6,229	15,817
Total operating revenue		81,304	64,264	156,073
Operating expenditure	2	(70,966)	(73,208)	(149,265)
Other gains / (losses)	3	15,226	1,807	(1,046)
Finance costs		(408)	(474)	(962)
Share of deficit of associates		(540)	(220)	(1,020)
Surplus / (deficit) before tax		24,616	(7,831)	3,780
Tax expense / (benefit)		1,575	(2,166)	(2,203)
Net surplus / (deficit) after tax for the period		23,041	(5,665)	5,983

Table 2. Consolidated Statement of Comprehensive Income (cont. overleaf)

in thousands of New Zealand dollars	Note	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Other comprehensive income				
Items that will not be reclassified subsequently to surplus or deficit:				
Revaluation of properties		-	-	(1,992)
Impairment of revalued properties		-	-	-
Income tax relating to components of other comprehensive income		-	-	(169)
Other comprehensive income for the period net of tax		-	-	(2,161)
Total comprehensive income for the period net of tax		23,041	(5,665)	3,822
Net surplus / (deficit) is attributable to:				
Equity holders of the parent		23,041	(5,665)	5,983
Total comprehensive income is attributable to:				
Equity holders of the parent		23,041	(5,665)	3,822

Table 2 cont. Consolidated Statement of Comprehensive Income

The statement of accounting policies and the accompanying notes form an integral part of these financial statements.

# Consolidated Statement of Financial Position

For the six months ended 31 December 2020

in thousands of New Zealand dollars	Note	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Current assets				
Cash and cash equivalents		72,305	38,577	55,007
Trade and other receivables		38,106	20,108	22,175
Prepayments		2,151	2,882	2,250
Lease receivable		131	256	196
Biological assets – livestock		4,512	5,331	3,933
Inventory		1,002	1,440	1,142
Total current assets		118,207	68,594	84,703
Non-current assets				
Investments in associates and joint ventures		6,107	6,039	6,035
Other investments		2,954	2,229	2,659
Property, plant and equipment		211,380	209,756	210,791
Biological assets – forestry		1,245	1,157	1,245
Goodwill		907	907	907
Intangible assets		2,692	1,667	2,450
Lease receivable		-	131	-
Right-of-use assets		26,087	26,814	27,154
Total non-current assets		251,372	248,700	251,241
Total assets		369,579	317,294	335,944

			Restated	
		Unaudited	Unaudited	Audited 12
		6 months to	6 months to	months to
in thousands of New Zealand dollars	Note	Dec 2020	Dec 2019	Jun 2020
Less:				
Current liabilities				
Trade and other payables		56,409	33,680	42,322
Derivative financial instruments		22	22	11
Provisions		5,341	5,284	6,181
Current tax		3,330	358	2,638
Lease liability		1,977	1,962	2,099
Total current liabilities		67,079	41,306	53,251
Non-current liabilities				
Deferred tax		9,206	14,126	11,579
Lease liability		24,647	25,483	25,449
Other non-current liabilities		477	736	536
Provisions – non-current		22	23	22
Total non-current liabilities		34,352	40,368	37,586
Total liabilities		101,431	81,674	90,837
Net assets		268,148	235,620	245,107

Table 3 cont. Consolidated Statement of Financial Position (cont. overleaf)

in thousands of New Zealand dollars	Note	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Equity				
Share capital		47,268	47,268	47,268
Revaluation reserves		90,896	93,111	90,950
Retained earnings		129,984	95,241	106,889
Total equity		268,148	235,620	245,107

Table 3 cont. Consolidated Statement of Financial Position

The statement of accounting policies and the accompanying notes form an integral part of these financial statements.

Dr Paul Reynolds

Chair

17 February 2021

Kim Wallace

Director

17 February 2021

# Consolidated Statement of Changes in Equity

For the six months ended 31 December 2020

		Revaluation		
		reserves		
		Property,		
in thousands of New Zealand dollars	Shara capital	plant and equipment	Retained	Total Equity
In thousands of New Zealand dollars	Share capital	equipment	earnings	Total Equity
Unaudited 6 months to December 2019				
Balance at 1 July 2019	47,268	93,111	100,906	241,285
Deficit after tax for the period	-	-	(5,665)	(5,665)
Revaluation of properties	-	-	-	-
Changes in fair value of investments	-	-	-	-
Transfer of revaluation reserve on sold assets	-	-	-	-
Income tax relating to components of other comprehensive income	-	-	-	-
Total comprehensive income	-	-	(5,665)	(5,665)
Balance at 31 December 2019	47,268	93,111	95,241	235,620
Audited 12 months to June 2020				
Balance at 1 July 2019	47,268	93,111	100,906	241,285
Surplus after tax for the period	-	-	5,983	5,983
Revaluation of properties	-	(1,992)	-	(1,992)
Changes in fair value of investments	-	-	-	-
Transfer of revaluation reserve on sold assets	-	-	-	-
Income tax relating to components of other comprehensive income	-	(169)	-	(169)
Total comprehensive income	-	(2,161)	5,983	3,822
Balance at 30 June 2020	47,268	90,950	106,889	245,107

		Revaluation reserves		
in thousands of New Zealand dollars	Share capital	Property, plant and equipment	Retained earnings	Total Equity
Unaudited 6 months to December 2020				
Balance at 1 July 2020	47,268	90,950	106,889	245,107
Surplus after tax for the period	-	-	23,041	23,041
Revaluation of properties	-	-	-	-
Changes in fair value of investments	-	-	-	-
Transfer of revaluation reserve on sold assets	-	(54)	54	-
Income tax relating to components of other comprehensive income	-	-	-	-
Total comprehensive income	-	(54)	23,095	23,041
Balance at 31 December 2020	47,268	90,896	129,984	268,148

Table 4 cont. Consolidated Statement of Changes in Equity

The statement of accounting policies and the accompanying notes form an integral part of these financial statements.

# Consolidated Statement of Cash Flows

For the six months ended 31 December 2020

in thousands of New Zealand dollars	Note	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Cash received from operating activities				
Receipts from customers		96,044	81,626	175,522
Interest received		511	700	1,155
Total cash received from operating activities		96,555	82,326	176,677
Cash disbursed on operating activities				
Payments to employees		35,980	36,776	71,463
Payments to suppliers		28,843	36,180	68,033
Restructuring		575	333	1,173
Income tax paid		3,256	435	662
Interest paid		408	474	962
Total cash disbursed on operating activities		69,062	74,198	142,293
Net cash flow from operating activities	7	27,493	8,128	34,384
Cash received from investing activities				
Disposal of property, plant and equipment		2	-	17
Disposal of investments and intangible assets		47	741	742
Total cash received from investing activities		49	741	759

Table 5. Consolidated Statement of Cash Flows (cont. overleaf)

in thousands of New Zealand dollars	Note	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Cash disbursed on investing activities				
Investment in property, plant and equipment		7,977	15,967	22,684
Purchase of other investments and intangible assets		701	915	2,577
Partner contribution to research consortiums		400	-	925
Total cash disbursed on investing activities		9,078	16,882	26,186
Net cash flow from investing activities		(9,029)	(16,141)	(25,427)
Cash disbursed on financing activities				
Repayment of the lease liabilities		1,152	1,593	2,179
Total cash disbursed on financing activities		1,152	1,593	2,179
Net cash flow from financing activities		(1,152)	(1,593)	(2,179)
Total net cash flow		17,312	(9,606)	6,778
Cash at beginning of period		55,007	48,186	48,186
Effect of exchange rate changes on the balance of cash held in foreign currencies		(14)	(3)	43
Cash at end of period		72,305	38,577	55,007

Table 5 cont. Consolidated Statement of Cash Flows

## Notes to and forming part of the Consolidated Financial Statements

For the six months ended 31 December 2020

#### 1. Basis of preparation

These consolidated condensed interim financial statements of AgResearch Limited and its subsidiaries (the Group) have been prepared in accordance with the requirements of the Crown Research Institutes Act 1992, the Public Finance Act 1989, the Crown Entities Act 2004 and the Companies Act 1993.

These interim financial statements have been prepared in accordance with New Zealand Equivalent to International Accounting Standard (NZ IAS) 34 Interim Financial Reporting. The Group is profit-orientated.

The consolidated condensed interim financial statements of the Group for the six months ended 31 December 2020 have been prepared applying the same accounting policies and

methods of computation as, and should be read in conjunction with, the financial statements and related notes included in the Group's Annual Report for the year ended 30 June 2020.

The same significant judgements, estimates and assumptions included in the notes to the financial statements in the Group's Annual Report for the year ended 30 June 2020 have been applied to these interim financial statements.

The financial statements were authorised for issue by the Directors on 17 February 2021.

## 2. Operating Expenditure

in thousands of New Zealand dollars	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Employee Related			
Salary and wages *	34,775	35,900	71,590
Superannuation contribution	910	956	1,863
Operational			
Amortisation and impairment of intangible assets	230	271	501
Depreciation	5,566	5,120	10,244
Depreciation of right-of-use assets	1,295	1,756	2,634
Short-term and low value lease expenses	197	-	245
Other operating expenses	9,839	11,095	21,305
Science 3rd party sub-contracts	6,268	6,885	17,158
Site and property expenses	3,331	3,032	5,931
Supplies	6,963	6,448	14,698
Financial and administration			
Auditor's Remuneration – for services as auditor	143	131	273
Audit fee – additional fee in relation to prior year audit	-	65	65
Bad debts	3	(5)	5
Change in provision for doubtful debts	-	(10)	(1)
Directors' fees	168	136	275
Donations	1	4	4
Financial and legal expenses	1,277	1,424	2,475
	70,966	73,208	149,265

AgResearch's remuneration policy is to reward employees at all levels of the organisation fairly and consistently under the following principles:

- Market relativity (market practice, market position, labour market conditions)
- Ability to pay (balancing company responsibilities with commitment to competitive market positioning)
- Internal relativity (recognising different levels of complexity and accountability between roles)
- Performance (reward for delivery and high performance).

The remuneration includes two components – base salary and employer contribution of Kiwisaver. Base salary is agreed with reference to the fixed pay market median data provided by external independent advisors and is reviewed by the Board annually.

A number of key management personnel provide directorship services to subsidiaries and other entities as part of their employment without receiving any additional remuneration.

The Group purchases directors and officers insurance for the benefit of key management personnel in relation to the services they provide to the Group.

The compensation of the Executive Team members is outlined in the table below.

in thousands of New Zealand dollars	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Salaries and other short term employee benefits	1,859	1,667	3,625
Termination payments	27	355	355
Total	1,886	2,022	3,980

Table 7. Note 2 - Remuneration

#### 3. Other gains / (losses)

in thousands of New Zealand dollars	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Net gain (loss) from foreign currency exchange	(49)	(25)	9
Net gain (loss) on sale of property, plant and equipment	99	238	(77)
Net gain (loss) on distribution of other investments	36	225	625
Change in fair value of other investments	315	133	11
Change in fair value of derivative financial instruments	(11)	(27)	(16)
Change in fair value of forestry	-	-	87
Change in fair value of livestock	820	1,288	(487)
(Impairment) / write ups of property, plant and equipment	-	-	(1,216)
Other compensation	14,027	-	-
Impairment of investments	(11)	(25)	(152)
Change in fair value of other assets and liabilities	-	-	170
	15,226	1,807	(1,046)

Table 8. Note 3 - Other gains / (losses)

During the six months ended 31 December 2020, the Group signed an agreement with New Zealand Transport Agency (NZTA) to transfer a portion of the land at its Ballantrae Hill Country Research Station to NZTA under Public Works Act 1981. NZTA agreed to pay \$14.2m in total to the Group as compensation. \$14m is the compensation for the detrimental impact on the Group's ability to fully use the land for research purposes and the remaining \$0.2m is for the value of the land transferred.

The comparative amounts for the 6 months ending 31 December 2019 are restated under NZ IFRS 16 in these condensed interim financial statements.

The summary of the restatement is disclosed as follows:

• The application of NZ IFRS 16 in an increase in Other gains / losses of \$238k.

#### 4. Contingencies and Commitments

There are no significant known contingent liabilities or pending litigation. As at 31 December 2020, the total capital commitments were \$5.4m.

#### **Contingent Assets**

Currently there is a claim with the Group's insurer in respect of damage as a result of the Christchurch earthquakes. The quantum is still to be determined.

#### 5. Seasonality of business

The timing of research contracts negotiations and delivery gives rise to a higher level of income in the second half of the year.

# 6. Fair value measures recognised in the Statement of Financial Position

The following tables provide an analysis of items that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

in thousands of New Zealand dollars	Level 1	Level 2	Level 3	Total
31 December 2020				
Financial assets				
Other investments	2,133	258	30	2,421
Non-financial assets				
Livestock	-	-	4,512	4,512
Forestry	-	-	1,245	1,245
Land and land improvements	-	-	64,206	64,206
Buildings	-	-	115,853	115,853
	2,133	258	185,846	188,237
Financial Liabilities				
Derivative financial liabilities	22	-	-	22
	22	-	-	22

in thousands of New Zealand dollars	Level 1	Level 2	Level 3	Total
31 December 2019				
Financial assets				
Other investments	1,951	248	29	2,228
Non-financial assets				-
Livestock	-	-	5,331	5,331
Forestry	-	-	1,157	1,157
Land and land improvements	-	-	69,757	69,757
Buildings	-	-	119,173	119,173
	1,951	248	195,447	197,646
Financial Liabilities				
Derivative finance liabilities	22	-	-	22
	22	-	-	22
30 June 2020				
Financial assets				
Other investments	1,776	455	10	2,241
Non-financial assets				
Livestock	-	-	3,933	3,933
Forestry	-	-	1,245	1,245
Land and land improvements	-	-	64,486	64,486
Buildings	-	-	124,970	124,970
	1,776	455	194,644	196,875
Financial Liabilities				
Derivative finance liabilities	11	-	-	11
	11	-	-	11

## 7. Reconciliation of net surplus / (deficit) after tax with net cash flow from operating activities

in thousands of New Zealand dollars	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Surplus / (deficit) after tax	23,041	(5,665)	5,983
Non-cash items:			
Depreciation	5,566	5,120	10,244
Intangible assets amortisation and impairment	230	271	501
Depreciation of right-of-use	1,295	1,756	2,634
Net (gain) / loss on sale of property, plant and equipment	(99)	(238)	77
Share of deficit of associates	540	220	1,020
Investment write down / revaluation	11	25	152
Change in fair value of forestry	-	-	(87)
Change in fair value of livestock	(820)	(1,288)	487
Change in fair value of other investments	(315)	(133)	(637)
Property Plant and Equipment impairment / (write up)	-	-	1,216
Net (gain) / loss from foreign currency exchange	49	25	(10)
Change in fair value of derivative financial instruments	11	27	16
Net (gain) / loss on distribution of investments and intangible assets	(36)	(225)	-
Bad debt provision	3	(15)	4
Other non-cash items	(84)	(126)	(368)

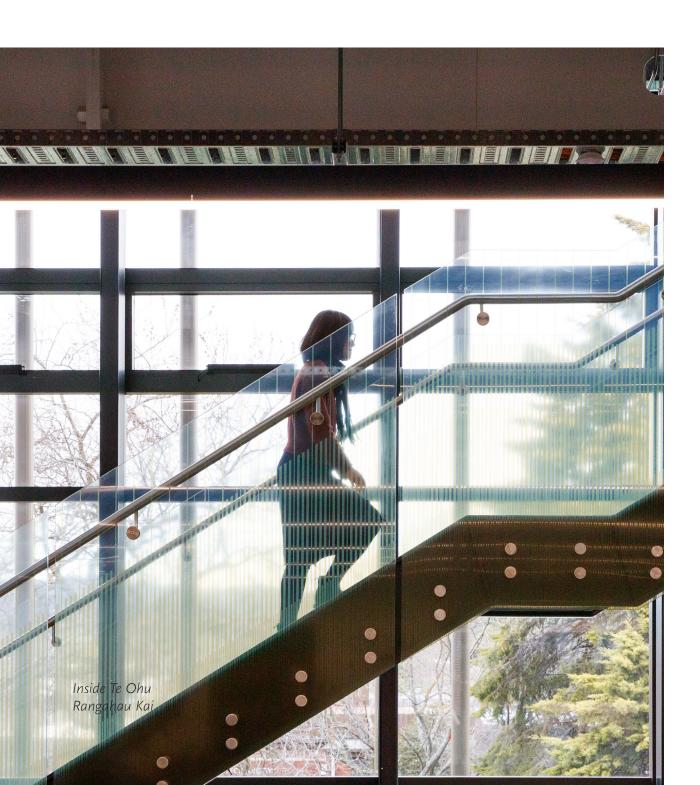
Table 10. Note 7 - Reconciliation of net surplus / (deficit) after tax with net cash flow from operating activities (cont. overleaf)

in thousands of New Zealand dollars	Unaudited 6 months to Dec 2020	Restated Unaudited 6 months to Dec 2019	Audited 12 months to Jun 2020
Movements in working capital:			
Change in current taxation	692	(360)	1,920
Change in deferred tax	(2,373)	(2,241)	(4,958)
(Increase) / decrease in inventory	140	(438)	(115)
(Increase) / decrease in livestock	241	145	(229)
(Increase) / decrease in receivables	(15,974)	12,244	9,592
(Increase) / decrease in prepayments	99	(861)	(290)
(Increase) / decrease in other current assets	68	366	250
Increase / ( decrease) in provisions	(990)	(133)	763
Increase / (decrease) in payables	14,237	(5,992)	3,139
Items classified as investing and financing activities:			
Increase / (decrease) in PPE, intangibles and investment accruals	(1,961)	5,644	3,080
Net cash flow from operating activities	27,493	8,128	34,384

Table 10 cont. Note 7 - Reconciliation of net surplus / (deficit) after tax with net cash flow from operating activities

## 8. Significant events after reporting date

There are no significant events post balance date.



# Preparing the report

In preparing this Half Year Report and the consolidated condensed interim financial statements contained herein, I certify on the behalf of the Board that the Group has operated in accordance with provisions of the Crown Research Institutes Act 1992, the Public Finance Act 1989, the Crown Entities Act 2004 and the Companies Act 1993.

Dr Paul Reynolds

Chair

17 February 2021

# Statement of Responsibility

For the six months ended 31 December 2020

#### AgResearch Limited certifies that:

- 1. The Board of AgResearch Limited accepts responsibility for the preparation of the consolidated condensed interim financial statements and judgements used in them
- 2. The Board of AgResearch Limited accepts responsibility for establishing and maintaining a system of internal control designed to provide reasonable assurance as to the integrity and reliability of financial reporting
- 3. In the opinion of the Board of AgResearch Limited, the consolidated condensed interim financial statements for the six months ended 31 December 2020 fairly reflect the financial position and operations of AgResearch Limited and its subsidiaries that collectively comprise the Group.

Dr Paul Reynolds Chair

17 February 2021

Kim Wallace Director 17 February 2021

# Directory

#### **Executive Management Team**

Dr Sue Bidrose

Chief Executive Officer

Tony Hickmott

Finance and Business Performance Director

Dr Trevor Stuthridge

Research Director

Jo Brady

Communications and Marketing Director

Fleur Evans

People and Culture Director (Appointed Dec 2020)

Stuart Hall

Partnerships and Programmes Director

John O'Dea

Infrastructure Director

**Greg Rossiter** 

Technology and Digital Services Director

Chris Koroheke

Kaiurungi Ahuwhenua Māori

Natasha Barnett

Health and Safety Director (Until Oct 2020)

#### **Board of Directors**

Dr Paul Reynolds QSO

Chair

Kim Wallace

Deputy Chair

Chair - Audit and Risk Committee

Jackie Lloyd

Chair – People and Culture Committee

Colin Armer

Director

Rukumoana Schaafhausen

Director

Dr Louise Cullen

Director

Lain Jager

Director

#### Information

**Auditors** 

Deloitte on behalf of the Auditor-General

Bankers

ANZ Bank New Zealand Limited Westpac Banking Corporation



#### **AgResearch Limited**

NZBN: 9429 038 966 224

# Corporate Office and Lincoln Research Centre

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